

The logo for the province of Alberta, featuring the word "Alberta" in a white, cursive script font, followed by a small white square icon. The logo is centered within a horizontal banner that has a background of overlapping, semi-transparent geometric shapes in shades of green and grey.

MINISTRY BUSINESS PLANS

BUDGET **20**
17

MINISTRY BUSINESS PLANS TABLE OF CONTENTS

Ministry Business Plan Contacts	3
Reader's Guide	4
Advanced Education	5
Agriculture and Forestry	13
Children's Services	21
Community and Social Services	27
Culture and Tourism	33
Economic Development and Trade	41
Education	49
Energy	57
Environment and Parks	65
Executive Council	73
Health	79
Indigenous Relations	87
Infrastructure	95
Justice and Solicitor General	99
Labour	107
Municipal Affairs	113
Seniors and Housing	121
Service Alberta	127
Status of Women	133
Transportation	141
Treasury Board and Finance	149
Index of Tables	157

MINISTRY BUSINESS PLAN CONTACTS

Advanced Education

Phone: 780-427-4249 (Doug McMullen)
Email: doug.mcmullen@gov.ab.ca
Website: www.advancededucation.alberta.ca

Agriculture and Forestry

Phone: 780-422-0265 (Ivan Zubritsky)
Email: ivan.zubritsky@gov.ab.ca
Website: www.agriculture.alberta.ca

Children's Services

Phone: 780-644-7947 (Evan Jones)
Email: evan.jones@gov.ab.ca
Website: www.childrensservices.alberta.ca

Community and Social Services

Phone: 780-644-7947 (Evan Jones)
Email: evan.jones@gov.ab.ca
Website: www.communitysocialservices.alberta.ca

Culture and Tourism

Phone: 780-644-3272 (Eva Plociennik)
Email: eva.plociennik@gov.ab.ca
Website: www.culturetourism.alberta.ca

Economic Development and Trade

Phone: 780-644-1160 (Carol Mayers)
Email: carol.mayers@gov.ab.ca
Website: www.economic.alberta.ca

Education

Phone: 780-422-0870 (Chrenan Borradaile)
Email: chrenan.borradaile@gov.ab.ca
Website: www.education.alberta.ca

Energy

Phone: 780-638-3589 (Joanne Grelowski)
Email: joanne.grelowski@gov.ab.ca
Website: www.energy.alberta.ca

Environment and Parks

Phone: 780-644-1006 (Susan Campbell)
Email: susan.campbell@gov.ab.ca
Website: www.environment.alberta.ca

Executive Council

Phone: 780-427-9233 (Jennifer Hibbert)
Email: jennifer.hibbert@gov.ab.ca
Website: www.alberta.ca/executive-council.cfm

Health

Phone: 780-638-4562 (Monica Ulmer)
Email: monica.ulmer@gov.ab.ca
Website: www.health.alberta.ca

Indigenous Relations

Phone: 780-422-4061 (Ellen Tian)
Email: ellen.tian@gov.ab.ca
Website: www.indigenous.alberta.ca

Infrastructure

Phone: 780-643-1017 (Carmen Molloy)
Email: carmen.molloy@gov.ab.ca
Website: www.infrastructure.alberta.ca

Justice and Solicitor General

Phone: 780-422-2617 (Kelly Tyler)
Email: kelly.tyler@gov.ab.ca
Website: www.justicesolgen.alberta.ca

Labour

Phone: 780-644-5066 (Tessa Ford)
Email: tessa.ford@gov.ab.ca
Website: www.work.alberta.ca

Municipal Affairs

Phone: 780-422-7317 (Indira Breitkreuz)
Email: indira.breitkreuz@gov.ab.ca
Website: www.municipalaffairs.alberta.ca

Seniors and Housing

Phone: 780-415-0577 (Myles Poff)
Email: myles.poff@gov.ab.ca
Website: www.seniors.alberta.ca

Service Alberta

Phone: 780-427-4124 (Marvin Chuck)
Email: marvin.chuck@gov.ab.ca
Website: www.servicealberta.ca

Status of Women

Phone: 780-415-0911 (Sonya Thompson)
Email: sonya.thompson@gov.ab.ca
Website: www.alberta.ca/ministry-status-of-women.aspx

Transportation

Phone: 780-427-8427 (Darcy Kolodnicki)
Email: darcy.kolodnicki@gov.ab.ca
Website: www.transportation.alberta.ca

Treasury Board and Finance

Phone: 780-415-0741 (Stacey Denis)
Email: stacey.denis@gov.ab.ca
Website: www.finance.alberta.ca

READER'S GUIDE

As part of the Government of Alberta's commitment to be open and accountable to the public, as outlined in the *Fiscal Planning and Transparency Act*, all ministries are required to prepare and make public ministry business plans. The ministry business plan encompasses the department and all consolidated entities in its outcomes, key strategies, and performance measures and indicators. Ministry business plans are aligned with the strategic direction of the Government of Alberta.

Outcomes are broad statements describing what the ministry wants to achieve.

Strategies outline significant courses of action to be undertaken by the ministry to accomplish ministry outcomes.

Performance Measures indicate the degree of success a ministry has in achieving its desired outcomes. Performance measures contain targets, which identify a desired level of performance to be achieved in each year of the business plan.

Performance Indicators assist in assessing performance where causal links are not necessarily obvious. The ministry may or may not have direct influence on a performance indicator, and they are influenced by factors that are outside of government.

Numbering of items in the components of the business plan is done for ease of reference and does not indicate priority rankings.

Ministry business plans include budget information in the form of two financial tables:

The **Statement of Operations** includes revenue and expense for each of the ministry's major programs. Individual revenue and expense rows are presented on a gross ministry basis. Some ministries include an Inter-Ministry Consolidations row in order to present the ministry amounts on a consolidated basis as reported in the *Government of Alberta Fiscal Plan*. These adjustments are made to eliminate internal transfers and transactions between government entities (other than commercial entities) to avoid overstating revenue and expenses on a consolidated government basis.

The **Capital Investment** table provides capital investment information for the ministry's major programs.